

Live: <https://theharriscentertx.new.swagit.com/views/834/>

Program Committee Meeting
April 21, 2026
10:00 am

- I. **DECLARATION OF QUORUM**
- II. **PUBLIC COMMENTS**
- III. **APPROVAL OF MINUTES**
 - A. Minutes of the Board of Trustees Program Committee Held on Tuesday, March 17, 2026
(EXHIBIT P-1)
- IV. **REVIEW AND COMMENT**
 - A. Medical Services Update
(EXHIBIT P-2 Luming Li/Maheshkumar Patel)
 - B. Foundation Update
(EXHIBIT P-3 Stephanie Cunningham)
 - C. Spotlight on Community Ambassadors
(EXHIBIT P-4 Jennifer Battle)
- V. **EXECUTIVE SESSION –**
 - * **As authorized by §551.071 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its attorney about any matters listed on the agenda.**
- VI. **RECONVENE INTO OPEN SESSION**
- VII. **CONSIDER AND TAKE ACTION AS A RESULT OF THE EXECUTIVE SESSION**
- VIII. **ADJOURN**

Veronica Franco

**Veronica Franco, Board Liaison
Max A. Miller, Jr, MTh, D.D. Chairman
Program Committee
The Harris Center for Mental Health and IDD
Board of Trustees**

EXHIBIT P-1

BOARD OF TRUSTEES
The HARRIS CENTER for
Mental Health and IDD
PROGRAM COMMITTEE MEETING
TUESDAY, MARCH 17, 2026
MINUTES

Dr. K. Bacon, Board Chair, called the meeting to order at 10:09 a.m. in Room 109 of the 9401 Southwest Freeway location, noting a quorum of the Committee was present.

RECORD OF ATTENDANCE

Committee Members in Attendance: Dr. K. Bacon

Committee Member in Absence: Dr. Q. Moore, R. Thomas, Dr. M. Miller Jr, Dr. R. Gearing

Other Board Members in Attendance: Dr. J. Lankford, BG (Ret.) E. Grantham

1. CALL TO ORDER

The meeting was called to order at 10:09 a.m.

2. DESIGNATION OF BOARD MEMBERS AS VOTING COMMITTEE MEMBERS

Dr. Bacon designated Dr. Lankford and BG (Ret.) E. Grantham as voting members.

3. DECLARATION OF QUORUM

Dr. Bacon declared a quorum of the committee was present.

4. PUBLIC COMMENTS

There were no Public Comments.

5. Approve the Minutes of the Board of Trustees Program Committee Meeting Held on Tuesday, February 17, 2026.

MOTION BY: LANKFORD SECOND BY: GRANTHAM

With unanimous affirmative votes

BE IT RESOLVED that the Minutes of the Board of Trustees Program Committee meeting held on Tuesday, February 17, 2026 under Exhibit P-1, are approved and recommended to the Full Board for acceptance.

6. CONSIDER AND TAKE ACTION

A. Approve IDD-PAC Minutes from November 4, 2025

The Committee decided the item is Review and Comment. No action was taken

7. REVIEW AND COMMENT

A. IDD Services Division Update-Dr. Evanthe Collins presented the IDD Services Division Update presentation to the Program Committee.

B. Medical Services Update-The agenda item was moved to April 2026 Program Committee meeting

8. EXECUTIVE SESSION

No Executive Session was needed.

9. RECONVENE INTO OPEN SESSION

10. ADJOURN

There being no further business, the meeting adjourned at 10:58 am.

MOTION BY: LANKFORD SECOND BY: GRANTHAM

**Veronica Franco, Board Liaison
Max A. Miller, Jr. Mth, D.D., Chairman
Program Committee
THE HARRIS CENTER *for* Mental Health *and* IDD
Board of Trustees**

EXHIBIT P-2

Medical Services: Outpatient & Medical Education

Presented by:

Dr. Luming Li, Chief Medical Officer

Dr. Maheshkumar Patel, VP MH and Medical Education

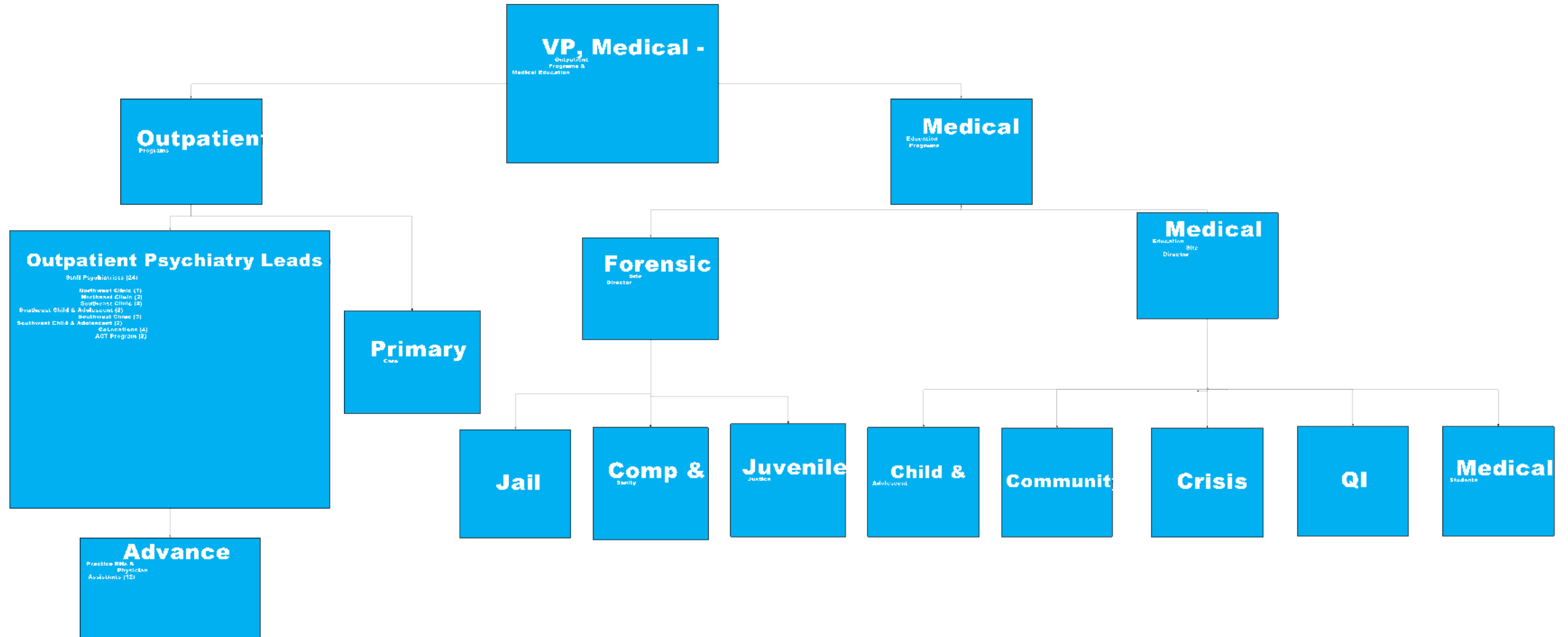
Date: March 17, 2026



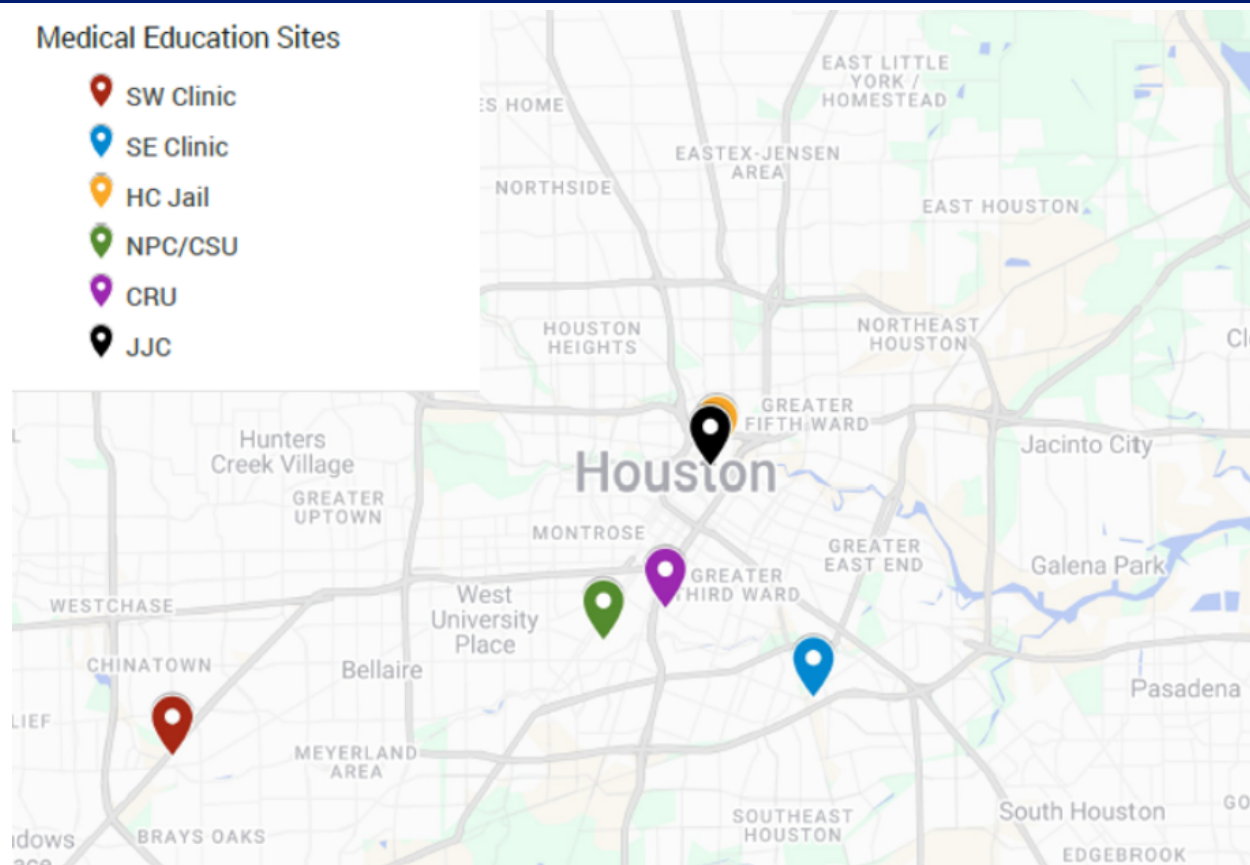
Presentation Outline

- Outpatient and Medical Education Organizational Structure
- Overview of Medical Educational Programs
 - Program Goals
 - Medical Education Footprint
- Community Psychiatry Rotation and Outcomes

Outpatient and Medical Education Organizational Structure



Medical Education Footprint



Educational Areas

- Forensic
- Crisis/Emergency Psychiatry
- Outpatient
- Child/Adolescent Psychiatry (CAP)
- Quality Improvement

External Funding Sources:

- PRSP-S: \$ 350,000
- CPRP: \$255,000
- CPWE: \$291,200
- Total: \$896,200

Academic Partners

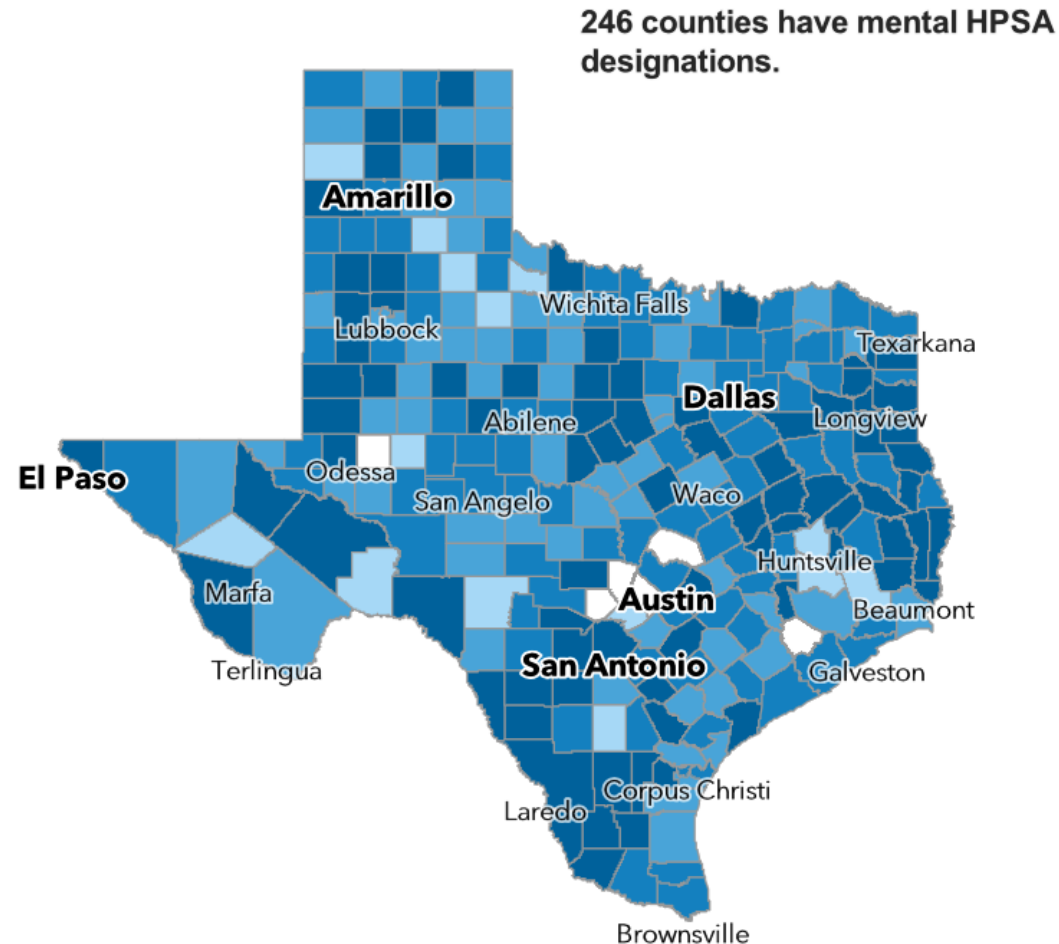
- UTHealth Houston (UT)
- Baylor College of Medicine (BCM)
- University of Texas Medical Branch (UTMB)
- University of Houston (UH)

1. **Southwest Community/CAP Clinic – 9401 SW Freeway**
 - a. Community Psychiatry Resident Rotation
 - b. CAP PGY3 Resident Rotation
 - c. BCM 2nd Yr Child Fellowship
 - d. BCM Quality Improvement Fellowship
2. **Southeast Clinic- 5901 Long Dr**
 - a. UT Child Fellowship
3. **Harris County Jail (Forensic Unit) - 1200 Baker St**
 - a. BCM and UT PGY2 Resident Rotation
 - b. BCM and UTMB Child Forensic Fellowship
4. **Neuropsychiatric Center (NPC)/Crisis Stabilization Unit (CSU) - 1502 Ben Taub Loop**
 - a. UH and UT Medical Student Elective
 - b. UT PGY4 Resident Rotation
 - c. BCM PGY4 Resident Rotation
5. **Crisis Residential Unit (CRU)- 2505 Southmoore**
 - a. BCM PGY4 Resident Rotation
6. **Juvenile Justice Center- 1200 Congress St**
 - a. BCM 1st Yr Child Fellowship
 - b. BCM Forensic Fellowship

Psychiatry Residence Stipend Program – State (PRSP-S)
Community Psychiatric Residency Grant (CPRP)
Community Psychiatry Workforce Expansion (CPWE)

Public Psychiatry Educational Needs

- **246 out of 254 Texas counties** are fully or partly designated as mental health professional shortage areas (MHPSAs)
- **170 of 254 Texas counties** do not have any licensed psychiatrists
- 13-16 million Texas in MHPSAs



<https://www.newsfromthestates.com/article/look-texas-mental-health-workforce-shortage>

<https://hoodline.com/2024/07/texas-confronts-severe-mental-health-professional-shortage-as-majority-of-counties-lack-adequate-care/>

<https://experience.arcgis.com/experience/323d93aa45fd43e88515cdf65365bf78>

Medical Education Program Goals

Educational Mission: Create & Implement a community psychiatry training track offered to Baylor and UTHealth residents

Goal: Focus on building future leaders in public psychiatry and provide exposure to public psychiatry settings

1

Experience delivery care across a continuum of psychiatric care services in the public sector

2

Provide services to a diverse clients with the ability to influence social determinants

3

Work with key clinical leaders to drive change through quality improvement and clinical redesign

4

Learn and engage in public sector psychiatric leadership: value-based care, financing, informatics, change management, complex needs, etc.

5

Deepen commitment and knowledge to serve the community and about advocacy work.

Community Psychiatry Rotation

Overview

- **Educational Partners:** UTHealth & Baylor
- **Postgraduate year (PGY)-3 longitudinal rotation**
 - **Pilot Year:** 3 residents (2022-2023)
 - **Ongoing Years:** 4 Residents (2023-2026)
- Attending supervision by 1-2 psychiatrists
- Psychotherapy elective supervision (PhD Psychologist)

Clinical	Elective	Education (with residency program)
<ul style="list-style-type: none"> • 3 full clinic days (6 blocks of clinic) • Full day Psychotherapy (UTHealth) • Child Elective (Baylor) 	Half Day Elective (once/month) <ul style="list-style-type: none"> - Assertive Community Treatment - Mobile Crisis Outreach Team - Intellectual & Developmental Disabilities - Psychiatric Emergency Services - Early Onset Psychosis - Respite, Rehabilitation and Re-Entry Center 	1 Full day

Educational Review: Program Impact

2 Year Evaluation

Program Evaluation

- Evaluated **7 residents across 2 cohorts** with **consistently high and improving satisfaction**.
- Residents valued **1:1 supervision, clinical breadth**, diverse diagnoses, and strong interdisciplinary collaboration.

Resident Experience

- Supervision rated highest**, with the second cohort achieving **perfect scores (5/5)**.
- Meaningful continuity of care throughout the rotation.

Workforce & Recruitment Outcomes

- Rotation **fills every year**, with **growing demand** exceeding capacity.
- Majority reported an **increased interest in public/community psychiatry careers**.

Community Psychiatry Rotation Outcomes

- Consistent Rotation fill and interest by both academic institutions
 - 4 current residents, 11 residents completed rotation

Career Decisions	
Local Retention	2 of 11 recruited/practicing at The Harris Center 1 of 11 in Houston Area
Public Psychiatry Retention	5 of 11 in Public Sector Practice
Fellowship Training	4 of 11 in Specialty Practice

Academic Work Products

Type	Date	Organization	Title
National Presentation	February 2024	American Association of Directors of Psychiatric Residency Training Annual Meeting	"Going Far Together; Creating a Collaborative Community Psychiatry Track across Institutions"
National Publication	November 2025	Academic Psychiatry (Journal)	Implementation of a Multi-Institution, Collaborative Community Psychiatry Rotation: A Novel Pipeline Strategy for Enhancing the Public Psychiatry Workforce Community Rotation
National Presentation (Accepted)	May 2026	American Psychiatric Association Annual Meeting	Empowering Psychiatric Residents in Quality Improvement and Patient Safety Education and Practice
National Poster Presentation (Accepted)	May 2026	American Psychiatric Association Annual Meeting	Empowering Psychiatric Residents in Quality Improvement and Patient Safety Education and Practice

Video & Future Directions

- <https://vimeo.com/1169008624/1e79f67a82?share=copy&fl=sv&fe=ci>



Thank you.

EXHIBIT P-3

The Harris Center Foundation Program Committee Updates

April 21, 2026

Presented by

Stephanie Cunningham,
Executive Director



Fundraising Highlights

2025 Transforming Lives Luncheon

- The event raised \$287,210, netting \$243,345
- More than 300 guests were in attendance

Save the date for the 2026 Luncheon on Tuesday,
November 10th at The Junior League of Houston



Fundraising Highlights

Increased engagement with private foundations
– three proposals were submitted in March

- The Cullen Trust for Health Care –a proposal for \$125,000 to support the Harris Center Integrated Care program
- Brown Foundation – a proposal for \$385,869 to support funding gaps for the Youth Diversion Center
- Greater Houston Community Foundation’s Family Giving Circle –a proposal for \$15,000 to support another EmpowerHer program



Internal Grant Program Updates

Current fiscal year grant projects are successfully underway.

Updates for our next grant cycle – FY27

- The application process was broken into two-parts to make it easier for staff to apply
- With the increase in funds raised, the Foundation Board plans to increase grants and anticipates funding \$150,000 to \$175,000 in this cycle
- The pre-application deadline was 3/27 and 20 applications were submitted
- The Foundation Grants Committee will review and score applications in April, and select applicants will be invited to submit a full application that will be due 6/5



THANK YOU
for all you do to support
The Harris Center
Foundation



EXHIBIT P-4

Community Access and Engagement Division Foundation Projects Program Committee Update

Charter School YMHFA and Community Outreach Ambassadors

Jennifer Battle, MSW, VP Community Access and Engagement

Youth Mental Health First Aid (YMHFA) for Charter Schools Initiative

Goal:

Train 200 charter school teachers and staff in YMHFA to:

- Increase mental health literacy.
- Improve confidence in helping behaviors.
- Decrease negative attitudes and beliefs about mental health.

Additionally, the Harris County charter school community will become more familiar with The Harris Center programs and services available to them

Achievements to Date:

- In-person, face-to-face meetings with superintendents, counselors and teachers across seven previously unreached charter school systems in Harris County.
- Added informational discussions with stakeholders about CAS services to goals.

Strategic Plan Alignment:

- 5.1 Increase The Harris Center reach into the community via outreach and engagement activities for MH/SUD/IDD.
- 5.3 Expand community training through additional curricula and number of people trained related to MH/SUD/IDD.

Youth
MENTAL HEALTH
FIRST AID

 Mental Health FIRST AID®
from NATIONAL COUNCIL FOR MENTAL WELLBEING®



Youth Mental Health First Aid (YMHFA) for Charter Schools Initiative KPIs:

Create Four Partnerships with
Charter School Districts

Mid-Year: Two Partnerships



Host 12 Youth Mental Health
First Aid Classes

Mid-Year: Five Scheduled



Train 200 Teachers and Staff in
YMHFA

Mid-Year: 130 Teachers Enrolled

The Harris Center Community Outreach Ambassador Program

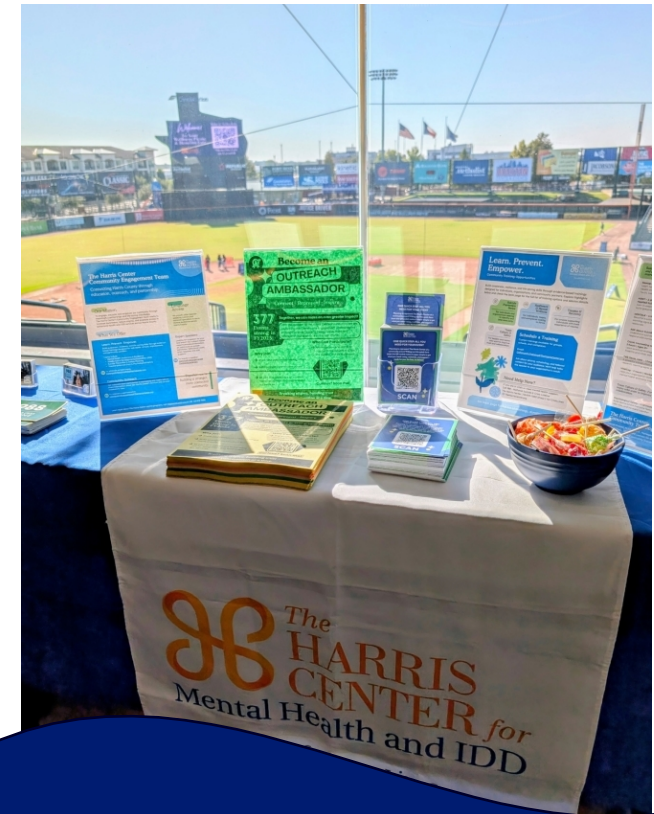
Goal:

Create a searchable pool of current Harris Center employees who are passionate, committed, and willing to represent the agency at various events throughout Harris County to:

- Build The Harris Center name recognition and trust in communities throughout Harris County to increase utilization numbers.
- Reduce stigma around MH, SUD, and IDD through education and dialogue.
- Provide culturally and linguistically appropriate resources that help people to think about their own MH, SUD, and IDD needs as well as caring for their neighbors and friends.

Strategic Plan Alignment:

5.1 Increase The Harris Center reach into the community via outreach and engagement activities for MH/SUD/IDD.



Introduction of the
Community Ambassador Program
at the Employee Picnic, October 2025

The Harris Center Community Outreach Ambassador Program KPIs:

Towards our goal of 5 Community Ambassadors:

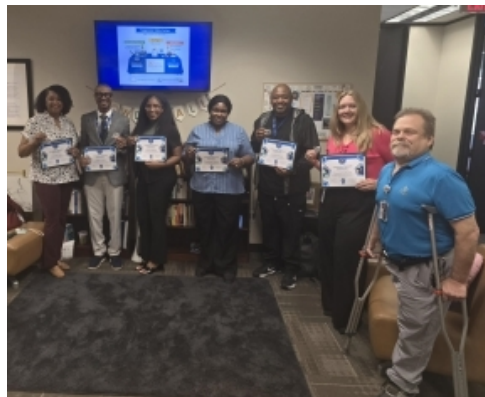
- **112 Harris Center employees** have volunteered by completing their initial application,
- **97 of those scheduled their orientation date,**
- **66 have completed their orientation, received their pin and attending community events!**

Towards the successful translation of a minimum of 5 high impact pieces of collateral using CLAS standards:

- **4 are now in use and 3 more are in process.**

Towards a minimum of 5 pre-prepared “Engagement Go Kits” for vulnerable communities:

- **5 are now available for use.**



Feedback from Ambassadors

"I believe participating will allow me to grow professionally while contributing meaningfully to the mission of improving the well being of those we serve."

"I'm excited about the opportunity to further develop my leadership and communication skills while representing the agency and fostering collaborative relationships with community partners."

"I enjoy connecting people with resources. I want to get the word out to people who may not be aware of the resources available to them, especially those in marginalized communities/groups. Information is empowerment and life changing."

Jennifer Battle, MSW
VP, Community Access and
Engagement

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 @The-Harris-Center

 @TheHarrisCenterForMentalHealthandIDD